

# **Final Report**

# Industry-specific impact assessment program: Berries

Impact assessment report for project *Developing* virus molecular diagnostics for post entry quarantine and certification of strawberry runners (BS12009)

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|                                 |
| Project code:                   |
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|                                 |
|                                 |

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Hort Innovation – Final Report: Developing virus molecular diagnostics for post entry quarantine and certification of strawberry runners (BS12009)

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# **Executive Summary**

#### What the report is about

This report presents the results of an impact assessment of a Horticulture Innovation Australia Limited (Hort Innovation) investment in *BS12009: Developing Virus Molecular Diagnostics for Post Entry Quarantine and Certification of Strawberry Runners.* The project was funded by Hort Innovation over the period December 2012 to July 2016.

#### Methodology

The investment was analysed qualitatively within a logical framework that included activities and outputs, outcomes and impacts. Impacts were categorised into a triple bottom line framework. Principal impacts identified were then considered for valuation. Past and future cash flows were expressed in 2019/20 dollar terms and were discounted to the year 2020/21 using a discount rate of 5% to estimate the investment criteria.

#### **Results/key findings**

The investment in BS12009 has provided the Australian strawberry industry with improved techniques for detecting biosecurity threats to the industry; beneficiaries include Strawberries Australia, the strawberry industry including strawberry growers, their supply chains, and industry associations, as well as relevant government organisations such as the Australian Quarantine and Inspection Service and the Subcommittee on Plant Health Diagnostics.

#### **Investment Criteria**

Total funding from all sources for the project was \$0.41 million (present value terms). The investment produced estimated total expected benefits of \$2.57 million (present value terms). This gave a net present value of \$2.16 million, an estimated benefit-cost ratio of 6.23 to 1, an internal rate of return of 22.9% and a modified internal rate of return of 11.1%.

#### **Conclusions**

Project BS12009 was successful in that the investment provided improvements to the biosecurity of the Australian strawberry industry via a strengthening of the protocols for certification of imported strawberry runners. The improvements have been implemented and are providing benefits to the Australian strawberry industry as a whole, including levy payers. Based on the assumptions made in the economic analysis, the investment criteria estimated show a positive return to the investment.

# Keywords

Impact assessment, cost-benefit analysis, BS12009, strawberry industry, runners, molecular diagnostics, biosecurity, pathogen

#### Introduction

All research, development, and extension (RD&E) and marketing levy investments undertaken by Horticulture Innovation Australia Limited (Hort Innovation) are guided and aligned to specific investment outcomes, defined through a Strategic Investment Plan (SIP). The SIP guides investment of the levy to achieve each industry's vision. The relevant industry SIPs apply for the financial years 2016/17 – 2020/21.

In accordance with the Organisational Evaluation Framework, Hort innovation has the obligation to evaluate the performance of its investment undertaken on behalf of industry.

This impact assessment program addresses this requirement through conducting a series of industry-specific ex-post independent impact assessments of the berry (Rubis (RB) + Strawberry (BS)), mango (MG), turf (TU) and nursery (NY) RD&E investment funds.

Fourteen RD&E investments (projects) were selected through a stratified, random sampling process. The industry samples were as follows:

- Four RB + BS projects were chosen worth \$1.44 million (nominal Hort Innovation investment) from an overall population of 16 projects worth an estimated \$8.59 million,
- Three MG projects worth \$1.77 million (nominal Hort Innovation investment) from an overall population of 16 projects worth approximately \$7.9 million,
- Four TU projects worth \$0.66 million (nominal Hort Innovation investment) from a total population of 15 projects worth \$4.81 million, and
- Three NY projects worth \$0.96 million (nominal Hort Innovation investment) from an overall population of 19 projects worth \$7.32 million.

The project population for each industry included projects where a final deliverable had been submitted in the five-year period from 1 July 2015 to 30 June 2020.

The projects for each industry sample were chosen such that the investments represented (1) at least 10% of the total Hort Innovation RD&E investment expenditure for each industry, and (2) the SIP outcomes (proportionally) for each industry where possible given the small sample sizes.

Project BS12009: *Developing Virus Molecular Diagnostics for Post Entry Quarantine and Certification of Strawberry Runners* was randomly selected as one of four unique RB + BS investments under MT20008 and was analysed in this report.

#### **General Method**

The impact assessment follows general evaluation guidelines that are now well entrenched within the Australian primary industry research sector including Research and Development Corporations, Cooperative Research Centres, State Departments of Agriculture, and some universities. The approach includes both qualitative and quantitative descriptions that are in accord with the impact assessment guidelines of the CRRDC (CRRDC, 2018).

The evaluation process involved identifying and briefly describing project objectives, activities and outputs, outcomes, and impacts. The principal economic, environmental and social impacts were then summarised in a triple bottom line framework.

Some, but not all, of the impacts identified were then valued in monetary terms. Where impact valuation was exercised, the impact assessment uses cost-benefit analysis as its principal tool. The decision not to value certain impacts was due either to a shortage of necessary evidence/data, a high degree of uncertainty surrounding the potential impact, or the likely low relative significance of the impact compared to those that were valued. The impacts valued are therefore deemed to represent the principal benefits delivered by the project. However, as not all impacts were valued, the investment criteria reported for individual investments potentially represent an underestimate of the performance of that investment.

# **Background & Rationale**

#### **Background**

The Australian strawberry industry is one of Australia's 'traditional' horticultural industries. Strawberries Australia Inc. is the strawberry industry's peak national agri-political organisation representing strawberry growers. All States have a Strawberry Growers Association affiliated with the national body.

Table 1 below shows Australian production and value of strawberries over the past three years.

| Year<br>ended<br>June | Total<br>Australian<br>Production<br>(tonnes) | Fresh Supply<br>(tonnes) | Fresh<br>Supply<br>Wholesale<br>Value (\$m) | Fresh Supply Wholesale Value (\$/tonne) |
|-----------------------|---|--------------------------|---|---|
| 2018                  | 93,545  | 76,514                   | 486.8                                       | 6,362                                   |
| 2019                  | 76,605  | 67,577                   | 434.2                                       | 6,425                                   |
| 2020                  | 82,310  | 68,166                   | 472.6                                       | 6,933                                   |
| Average               | 84,153  | 70,752                   | 464.5                                       | 6,573                                   |

Source: Australian Horticultural Statistics Handbook, 2019/20

The research and development activities of the Australian strawberry industry are guided by the industry's Strategic Investment Plan (SIP). The activities are funded by levies payable on strawberry runners planted in Australia, as well as by matching government funds.

The process of preparing the latest SIP was managed by Hort Innovation in consultation with Strawberries Australia and the Strategic Investment Advisory Panel. The current SIP has been driven by levy payers and addresses the Australian strawberry industry's research and development (R&D) needs from 2017 to 2021.

#### **Project Rationale**

Some varieties of strawberries grown commercially in Australia have been bred by Australian strawberry breeders. Also, some new varieties of strawberry are imported into Australia via tissue culture. These imported plants are then grown and tested for the presence of exotic pathogens via a range of biological amd molecular indexing and visual observations in post entry quarantine (PEQ). During PEQ, screening for endemic pathogens is conducted to reduce the time before new varieties are introduced into a nucleus collection. The Victorian Strawberry Industry Certification Authority (VSICA) specifies that testing for endemic pathogens must continue until three growing seasons of negative resullts are retuned.

VSICA is located at Toolangi in Victoria, but serves the national strawberry industry by overseeing the health of runners produced under the Certification Scheme. The certified runners are then available to strawberry growers from all Australian States.

The pre-2018 operational manual that specified molecular and biological detection for endemic and exotic strawberry pathogens was based on research from previous Hort Innovation projects. This manual underpins the standard operating procedures for certification of Victorian strawberry runners. Certification includes biosecurity at a local level, as well as PEQ at the border and ensures accurate interpretation of molecular and biological indexing for testing pathogens.

The current project addressed a need to update the manual to include:

- The standard operating procedures (SOPs) for both Queensland and Victoria.
- Adaptation of the requirements of the National Diagnostic Network being developed by the Subcommittee on Plant Health Diagnostics (SPHD) which is a subcommittee of the Plant Health Committee and includes representation from the Australian, state and territory governments, Plant Health Australia, CSIRO and the New Zealand Ministry of Primary Industries.
- the SOPs were to support both local and national biosecurity programs.

# **Project Details**

#### **Summary**

Project Code: BS12009

Title: Developing Virus Molecular Diagnostics for Post Entry Quarantine and Certification of Strawberry Runners

Research Organisation: Department of Environment, Jobs and Economic Development, Victoria (now the Department of Environment, Land, Water and Planning)

Project Leader: Fiona Constable, Research Leader – Microbiology, Agriculture Victoria Research

Period of Funding: December 2012 to July 2016

#### **Objectives**

The project aimed to contribute to the biosecurity of the Australian strawberry industry by developing tools to underpin quarantine access to planting material that supported the certification of strawberry runners. Within this broad aim the specific objectives were:

- 1. To develop a nationally endorsed operational manual that specifies molecular and biological detection of endemic and exotic strawberry pathogens for the Australian National Diagnostic Network.
- 2. To harmonise diagnostic protocols between United States of America (USA) and Australian laboratories to assist market access to new strawberry runners.
- 3. To produce characterised positive controls for selected strawberry viruses to support standard operating procedures for biological indexing of diseases associated with strawberry viruses.
- 4. To develop an on-farm biosecurity plan for VSICA to minimise risk of introduction of pest and diseases to the high health strawberry runner program held at the Toolangi Research Farm.
- 5. To undertake some basic and fundamental research about little leaf disease and lethal yellows disease in Victoria so that preliminary management strategies for control of the disease could be developed and incorporated into the biosecurity plan, including appropriate diagnostic testing to support the certification/accreditation programs.

#### **Logical Framework**

Table 2 provides a description of Project BS12009 in a logical framework format, organised by project activities, outputs, outcomes and impacts.

Table 2: Logical Framework for Project BS12009

# Activities and SPHD guidelines were used to develop a verified diagnostic operational manual for the National Plant Biosecuriy Dlagnostic Network (NPBDN). The NPBDN links Australian plant diagnosticians and facilitates the efficient and effective diagnoses of plant pests. The new national operational manual was based on the previous operational manual and incorporated practices to support biological indexing of viruses and fungi, guidance on sampling and testing for both temperate and sub-tropical climates, and provided specific protocols for

- specific viruses, phytoplasms, fungal pathogens, and other exotic pathogens.
- The diagnostic operational manual was drafted and submitted for review for endorsement by the NPBDN.
- The new manual was to be integrated into the VSICA scheme.
- The manual was tabled at SPHD in May 2013; members were able to take the manual back to their jurisdictions for implementation if required (Fiona Constable, pers. comm., 2021).

#### Harmonisation of protocols between USA and Australian laboratories

- The Principal Investigator (Fiona Constale) visited two diagnostic facilities in the USA to asses the potential synchronisation of protocols between laboratories; the intention was to increase the speed of importation without increasing the risk of unwanted pathogen entry.
- As a result, recommendations were made regarding the harmonisation of diagnostic protocols between USA and Australian laboratories.
- However, complete harmonisation may not be possible at the quarantine level between Australia and USA. This is due to the USA agency being reluctant to accommodate testing requirements from other countries; however, it was found that the USA level of testing is similar to that in Australia and is adequate to meet the needs of Australian certification programs. Hence, it is likely that newly imported varieties from USA may be able to be introduced directly to the certification scheme after release from PEQ.
- If the harmonisation recommendations are followed, it would be possible
  for newly imported varieties from the USA to be introduced to Australian
  certification schemes earlier than currently is the case; however, this would
  be determined within the conditions/rules of the certification schemes or by
  decisions made by individual importers (Fiona Constable, pers. comm.,
  2021).

# Development of controls for strawberry viruses for disease indexing purposes

- The operational manual includes information on horticultural management practices to support biological indices for viruses and fungi, and gives guidance on sampling and testing procedures for both temperate and subtropical climates.
- Specific protocols were provided for seven specific viruses, endemic phytoplasmsa, an endemic Rickettsia, three fungal pathogens, and eight exotic pathogens.

#### Development of a biosecurity plan for VSICA

- A draft biosecurity plan was submitted to VSICA as part of the final report for BS12009 and it was reviewed and accepted.
- Since it was written, Agriculture Victoria maintain many of the high health nucleus plants for industry (other than VSICA), including the Australian strawberry breeding program and other runner growers and certification programs; this plan underpins the management system that is applied by Agriculture Victoria to protect that material held for industry (Fiona Constable, pers. comm., 2021).
- The material held by Agriculture Victoria is estimated to represent more than 50% of runner production for Australia. Where Agriculture Victoria

undertakes relevant activities for VSICA, those activities are underpinned by relevant aspects of the plan (Fiona Constable, pers. comm., 2021).

# Development of management strategies and diagnostic testing for little leaf disease and lethal yellows diseases

- An analysis of past lethal yellows/little leaf disease data from the Toolangi Research Farm since 1973 showed there was no association between disease incidence and the environment (temperature or rainfall).
- However, some farms were shown to be more susceptible than others.
- It was concluded that it was not possible currently to develop management strategies to control these diseases.
- Further basic and applied research on these diseases was recommended.

#### Outcomes

- The new operational manual was integrated into the VSICA and the NPBDN.
- Imported strawberry varieties from the USA now can be introduced potentially earlier into the certification scheme than otherwise after release from PEQ.
- Improved biosecurity of the Australian strawberry industry has been delivered at the border and at the local regional level due to the nationally endorsed protocols for pathogen detection.
- As noted above, Agriculture Victoria has implemented the plan and it underpins all the activities undertaken to maintain high health nucleus material for industry. Aspects of the plan are implemented by the Australian strawberry breeding program.

#### **Impacts**

#### **Economic**

- Reduced risk of pathogen incursion into the VSICA strawberry certification scheme.
  - It is difficult to estimate the reduced risk; however certification programs for strawberries have been implemented in Australia and globally to minimise the impact of pathogens on fruit and runner production and quality.
  - As an example of losses, strawberry necrotic shock virus can cause up to 75% loss of runner production; also, strawberry motte virus on its own can cause up to 30% yield loss in sensitive varieties.
  - The combination of viruses can exacerbate losses. For example, the rapid spread of pallidosis disease, which is associated with two viruses, caused an estimated US\$50million loss to growers in the USA. (Fiona Constable, pers. comm., 2021)
  - Diseases distributed through runners affect fruit growers and subsequently impact runner growers who may need to replace the affected plants. The diagnostic manual and the biosecurity plan have enhanced the ability of the programs to protect Australian strawberry production, through improved detection and surveillance for important pathogens.
- The project has contributed significantly to the operation of the Australian strawberry breeding program, which develops improved varieties for the Australian industry; for example, the project has contributed to an increased rate of gain in varietal performance over time (yield and quality) due to earlier introduction of improved varieties and a reduction in setbacks due to pathogen detection.

#### **Environmental**

 Potential for reduced chemical use and hence a reduction in chemical export to the off-farm environment.

#### Social

- Regional community spillovers from the benefits of a more productive national strawberry industry.
- Enhanced capability and capacity of scientists associated with strawberry pathogens.

# **Project Investment**

#### **Nominal investment**

Table 3 shows the investment made in Project BS12009.

Table 3: Annual Investment in Project BS12009 (nominal \$)

| Year ended<br>30 June | Horticulture<br>Innovation<br>Australia | TOTAL   |
|-----------------------|---|---------|
| 2013                  | 67,510                                  | 67,510  |
| 2014                  | 67,511                                  | 67,511  |
| 2015                  | 27,004                                  | 27,004  |
| 2016                  | 40,506                                  | 40,506  |
| 2017                  | 27,920                                  | 27,920  |
| Totals                | 230,451                                 | 230,451 |

Source: Project Research Agreement

#### **Program management costs**

For the Hort Innovation investment the cost of managing its funding was added to the Hort Innovation contribution in Table 3 via a management cost multiplier (1.162). This multiplier was estimated based on the share of 'payments to suppliers and employees' in total Hort Innovation expenditure (3-year average) reported in the Hort Innovation's Statement of Cash Flows (Hort Innovation Annual Report, various years). This multiplier was then applied to the nominal investment by Hort Innovation shown in Table 3.

#### Real investment and extension costs

For purposes of the investment analysis, the investment costs of all parties were expressed in 2020/21 dollar terms using the Implicit Price Deflator for Gross Domestic Product (ABS, 2021). No additional costs of extension were included as the project itself involved industry and certification authorities.

#### **Impacts**

Table 4 provides a summary of the principal types of impacts delivered by the project, based on the logical framework. Impacts have been categorised into economic, environmental and social impacts.

Table 4: Triple Bottom Line Categories of Principal Impacts from Project BS12009

|               | <del>-</del>  |
|---------------|---|
| Economic      | Reduced risk of pathogen incursions into the VSICA strawberry       |
|               | certification scheme.   |
|               | Increased rate of gain in varietal performance over time (yield and |
|               | quality) due to earlier introduction of improved varieties.         |
| Environmental | Potential for reduced chemical use and hence a reduction in         |
|               | chemical export to the off-farm environment.                        |
| Social        | Increased regional community spillovers from a more                 |
|               | productive national strawberry industry.                            |
|               | Enhanced capability and capacity of scientists associated           |
|               | with strawberry pathogens.  |
|               |   |

#### **Public versus private impacts**

The impacts identified from the investment are predominantly private impacts accruing to the strawberry industry through more efficient certification schemes to reduce the incidence of strawberry pathogens. However, some of these impacts will be delivered by government activities via the development of the operational manual and the public sector's increased efficiency in managing biosecurity associated with post-entry quarantine for imported strawberry material.

#### **Distribution of private impacts**

The private impacts will be distributed between industry sectors and strawberry growers including businesses involved in the strawberry runner supply chain.

#### **Impacts on other Australian industries**

It is likely that most impacts will be mostly confined to the Australian strawberry industry.

#### **Impacts overseas**

It is unlikely that there will be any significant spillover impacts from the project to overseas interests.

#### Match with national priorities

The Australian Government's Science and Research Priorities and Rural RD&E priorities are reproduced in Table 5. The project outcomes and related impacts will contribute primarily to Rural RD&E Priority 2, and to Science and Research Priority 1.

Table 5: Australian Government Research Priorities

|    | Australian Government            |      |                              |  |  |  |
|----|----------------------------------|------|------------------------------|--|--|--|
|    | Rural RD&E Priorities            | Scie | ence and Research Priorities |  |  |  |
|    | (est. 2015)                      |      | (est. 2015)                  |  |  |  |
| 1. | Advanced technology              | 1.   | Food                         |  |  |  |
| 2. | Biosecurity                      | 2.   | Soil and Water               |  |  |  |
| 3. | Soil, water and managing natural | 3.   | Transport                    |  |  |  |
|    | resources                        | 4.   | Cybersecurity                |  |  |  |
| 4. | Adoption of R&D                  | 5.   | Energy and Resources         |  |  |  |
|    |                                  | 6.   | Manufacturing                |  |  |  |
|    |                                  | 7.   | Environmental Change         |  |  |  |
|    |                                  | 8.   | Health                       |  |  |  |

Sources: DAWR (2015) and OCS (2016)

#### Alignment with the Strawberry Strategic Investment Plan 2017-2021

The strategic outcomes and strategies of the Australian strawberry industry are outlined in the Strawberry Industry's Strategic Investment Plan 2017-2021<sup>1</sup> (Hort Innovation, 2017). Project BS12009 primarily addressed Outcome 3 through thr project's contribution to development of a framework for improving industry-wide production performance via reducing industry risk. BS12009 also addressed Outcome 1 through it's contribution to the strawberry breeding program and delivery of opportunities for reduced on-farm costs of production and/or increased productivity.

<sup>&</sup>lt;sup>1</sup> For further information, see: <a href="https://www.horticulture.com.au/hort-innovation/funding-consultation-and-investing/investment-documents/strategic-investment-plans/">https://www.horticulture.com.au/hort-innovation/funding-consultation-and-investing/investment-documents/strategic-investment-plans/</a>

# **Valuation of Impacts**

#### **Impacts Valued**

The impact valued in the assessment of BS12009 were:

• Reduced risk of pathogen incursions into the VSICA strawberry certification scheme.

#### **Impacts Not Valued**

- Several other impacts were identified but not valued; they included:
- Increased rate of gain in varietal performance over time (yield and quality) due to an earlier introduction of some improved varieties. This impact was not valued due to a lack of data on varietal performance of new releases over time with and without Project BS12009.
- Potential for reduced chemical use and hence a reduction in chemical export to the
  off-farm environment. This impact was not valued due to the difficulty of making
  assumptions regarding chemical export quantities and the damage they might do
  to the environment.
- Increased regional community spillovers from a more productive and profitable strawberry industry captured by local families and businesses along the supply chain. This impact was not valued due to the difficulty of making sound linkage assumptions between the project and the impact and the diversity of geographic locations involved, as well as a lack of time and resources.
- Enhanced capability and capacity of scientists associated with strawberry
  pathogens; this impact was not valued due to insufficient resources/time and the
  difficulty in assembling appropriate data. Moreover, this impact was already valued
  in part via its contribution to the lowered risk impact that was valued.

#### **Summary of Assumptions**

The specific assumptions used to value the reduced risk of pathogen incursions due to BS12009 are provided in Table 6.

Table 6: Summary of Assumptions for Impact Valued for Project BS12009

| Variable   | Assumption      | Source/Comment                      |  |  |  |  |  |
|--|-----------------|-------------------------------------|--|--|--|--|--|
| Impact valued: Reduced risk of pathogen incursions |                 |                                     |  |  |  |  |  |
| Proportion of production in                        | 42%             | QLD Strawberries (2020)             |  |  |  |  |  |
| Queensland   |                 |                                     |  |  |  |  |  |
| Average annual area of                             | Agtrans         | Based on average of Queensland      |  |  |  |  |  |
| strawberry production in                           | estimate of 450 | Strawberries (2020) 300 ha and QLD  |  |  |  |  |  |
| Queensland   | ha              | Govt (2019) 600 ha                  |  |  |  |  |  |
| Estimated Australian area of                       | 1,071 ha per    | 450 x 100/42                        |  |  |  |  |  |
| strawberries                                       | annum           |                                     |  |  |  |  |  |
| Average annual gross margin for                    | \$81,179 per ha | Department of Primary Industries,   |  |  |  |  |  |
| Australian strawberry                              | per annum       | Parks, Water and Environment,       |  |  |  |  |  |
| production   |                 | Tasmania https://dpipwe.tas.gov.au/ |  |  |  |  |  |
|  |                 | May 2018                            |  |  |  |  |  |
| Proportion of strawberry area                      | 2.5%            | Analyst assumptions                 |  |  |  |  |  |
| likely to be affected due to                       |                 |                                     |  |  |  |  |  |
| pathogen (pest and disease)                        |                 |                                     |  |  |  |  |  |
| incursions introduced via new                      |                 |                                     |  |  |  |  |  |

| Counterfactual   | It was assumed that without the investment in BS12009, the impact valued would not have occurred via other industry strategies |                      |  |  |
|--|--|----------------------|--|--|
| Attribution  | 100%   |                      |  |  |
| Probability of increase in gross<br>margin due to project<br>(probability of impact)   | 75%  |                      |  |  |
| Probability of outcome (proportion of industry experiencing productivity gains form the project)   | 75%  | Estimates by Analyst |  |  |
| Risk and attribution factors   |  |                      |  |  |
| Gross margin reduction due to pathogens  First year of avoided loss  | 2019   |                      |  |  |
| varieties into the Australian strawberry industry <u>before</u> Project BS12009  Proportion of strawberry area likely to be affected due to pathogen (pest and disease) incursions introduced via new varieties into the Australian strawberry industry <u>after</u> Project BS12009 | 0.5%   |                      |  |  |

#### **Results**

All costs and benefits were discounted to 2020/21 using a discount rate of 5%. A reinvestment rate of 5% was used for estimating the modified internal rate of return (MIRR). The base analysis used the best available estimates for each variable, notwithstanding a level of uncertainty for many of the estimates. All analyses ran for the length of the project investment period plus 30 years from the last year of investment (2016/17) as per the CRRDC Impact Assessment Guidelines (CRRDC, 2018).

#### **Investment Criteria**

Tables 7 and 8 show the investment criteria estimated for different periods of benefits for the total investment and the Hort Innovation investment alone. As all investment was made by Hort Innovation, the results in Tables 7 and 8 are the same.

| Table 7: Investment | Criteria for | r Total | Investment in | Project BS12009 |
|---------------------|--------------|---------|---------------|-----------------|
|                     |              |         |               |                 |

| Investment Criteria             | Years after Last Year of Investment |       |       |       |       |       |       |
|---------------------------------|-------------------------------------|-------|-------|-------|-------|-------|-------|
|                                 | 0                                   | 5     | 10    | 15    | 20    | 25    | 30    |
| Present Value of Benefits_(\$m) | 0.00                                | 0.60  | 1.21  | 1.68  | 2.05  | 2.34  | 2.57  |
| Present Value of Costs (\$m)    | 0.41                                | 0.41  | 0.41  | 0.41  | 0.41  | 0.41  | 0.41  |
| Net Present Value (\$m)         | -0.41                               | 0.19  | 0.79  | 1.27  | 1.64  | 1.93  | 2.16  |
| Benefit-Cost Ratio              | 0.00                                | 1.46  | 2.92  | 4.07  | 4.97  | 5.68  | 6.23  |
| Internal Rate of Return (%)     | negative                            | 11.79 | 20.22 | 22.11 | 22.67 | 22.85 | 22.91 |
| MIRR (%)                        | negative                            | 10.35 | 14.30 | 13.70 | 12.71 | 11.81 | 11.06 |

Table 8: Investment Criteria for Hort Innovation Investment in Project BS12009

| Investment Criteria             | Years after Last Year of Investment |       |       |       |       |       |       |
|---------------------------------|-------------------------------------|-------|-------|-------|-------|-------|-------|
|                                 | 0                                   | 5     | 10    | 15    | 20    | 25    | 30    |
| Present Value of Benefits (\$m) | 0.00                                | 0.60  | 1.21  | 1.68  | 2.05  | 2.34  | 2.57  |
| Present Value of Costs (\$m)    | 0.41                                | 0.41  | 0.41  | 0.41  | 0.41  | 0.41  | 0.41  |
| Net Present Value (\$m)         | -0.41                               | 0.19  | 0.79  | 1.27  | 1.64  | 1.93  | 2.16  |
| Benefit-Cost Ratio              | 0.00                                | 1.46  | 2.92  | 4.07  | 4.97  | 5.68  | 6.23  |
| Internal Rate of Return (%)     | negative                            | 11.79 | 20.22 | 22.11 | 22.67 | 22.85 | 22.91 |
| MIRR (%)                        | negative                            | 10.35 | 14.30 | 13.70 | 12.71 | 11.81 | 11.06 |

The annual undiscounted benefit and cost cash flows for the total investment for the duration of the BS12009 investment plus 30 years from the last year of investment are shown in Figure 1.

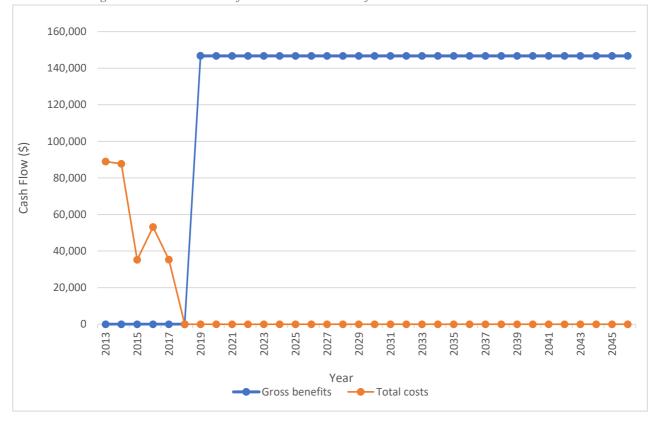


Figure 1: Annual Cash Flow of Undiscounted Total Benefits and Total Investment Costs

#### **Sensitivity Analyses**

A sensitivity analysis was carried out on the discount rate. The analysis was performed for the total investment and with benefits taken over the life of the investment plus 30 years from the last year of investment. All other parameters were held at their base values. Table 9 presents the results that show a moderate sensitivity to the discount rate.

| Investment Criteria             | Discount rate |      |      |
|---------------------------------|---------------|------|------|
|                                 | 0%            | 5%   | 10%  |
| Present Value of Benefits (\$m) | 4.25          | 2.57 | 1.83 |
| Present Value of Costs (\$m)    | 0.30          | 0.41 | 0.56 |
| Net Present Value (\$m)         | 3.95          | 2.16 | 1.27 |
| Benefit-cost ratio              | 14.16         | 6.23 | 3.26 |

Table 9: Sensitivity to Discount Rate (Total investment, 30 years)

A sensitivity analysis was then undertaken for the average reduction in gross margin due to pathogen introduction. Results are provided in Table 10.

Table 10: Sensitivity to Assumption of Gross Margin Reduction (Total investment, 30 years)

| Investment Criteria             | Reduction in strawberry gross margin due to pathogen introduction |          |      |
|---------------------------------|---|----------|------|
|                                 | 10%   | Base 15% | 20%  |
| Present Value of Benefits (\$m) | 1.71  | 2.57     | 3.43 |
| Present Value of Costs (\$m)    | 0.41  | 0.41     | 0.41 |
| Net Present Value (\$m)         | 1.30  | 2.16     | 3.02 |
| Benefit-cost ratio              | 4.15  | 6.23     | 8.30 |

#### **Confidence Rating**

The results produced are highly dependent on the assumptions made, some of which are uncertain. There are two factors that warrant recognition. The first factor is the coverage of benefits. Where there are multiple types of benefits it is often not possible to quantify all the benefits that may be linked to the investment. The second factor involves uncertainty regarding the assumptions made, including the linkage between the research and the assumed outcomes.

A confidence rating based on these two factors has been given to the results of the investment analysis (Table 11). The rating categories used are High, Medium and Low, where:

High: denotes a good coverage of benefits or reasonable confidence in

the assumptions made

Medium: denotes only a reasonable coverage of benefits or some uncertainties

in assumptions made

Low: denotes a poor coverage of benefits or many uncertainties in

assumptions made

Table 11: Confidence in Analysis of Project

| Coverage of Benefits | Confidence in Assumptions |  |  |
|----------------------|---------------------------|--|--|
| Medium-Low           | Low-Medium                |  |  |

Coverage of benefits was assessed as Medium-Low. While the most important impact from the investment was valued, there were a number of other impacts that were identified but not valued in monetary terms. As a result, the investment criteria as provided by the valued benefit are likely to be underestimated.

Confidence in assumptions for the impact valued was rated as Low-Medium, as some of the key assumptions made were not supported directly by specific data or other forms of evidence of change.

#### **Conclusions**

The investment in Project BS12009 focused on improvements to the biosecurity of the Australian strawberry industry via strengthening the protocols for certification of imported strawberry runners. Certification includes biosecurity at a local level, as well as post-entry quarantine at the border and ensures accurate interpretation of molecular and biological indexing for testing pathogens.

The current project addressed a need to update the previous protocols to include:

- The standard operating procedures for both Queensland and Victoria.
- Adaptation of the requirements of the National Diagnostic Network being developed by the Subcommittee on Plant Health Diagnostics; the standard operating procedures will support both local and national biosecurity programs.

Total funding from all sources for the project was \$0.41 million (present value terms). The investment produced estimated total expected benefits of \$2.57 million (present value terms). This gave a net present value of \$2.16 million, an estimated benefit-cost ratio of 6.23 to 1, an internal rate of return of 22.9% and a modified internal rate of return of 11.1%.

# **Glossary of Economic Terms**

Cost-benefit analysis: A conceptual framework for the economic evaluation of projects

and programs in the public sector. It differs from a financial appraisal or evaluation in that it considers all gains (benefits) and

losses (costs), regardless of to whom they accrue.

Benefit-cost ratio: The ratio of the present value of investment benefits to the

present value of investment costs.

Discounting: The process of relating the costs and benefits of an investment to

a base year using a stated discount rate.

Internal rate of return: The discount rate at which an investment has a net present value

of zero, i.e. where present value of benefits = present value of

costs.

Investment criteria: Measures of the economic worth of an investment such as Net

Present Value, Benefit-Cost Ratio, and Internal Rate of Return.

Modified internal rate of

return:

The internal rate of return of an investment that is modified so that the cash inflows from an investment are re-invested at the

rate of the cost of capital (the re-investment rate).

Net present value: The discounted value of the benefits of an investment less the

discounted value of the costs, i.e. present value of benefits -

present value of costs.

Present value of

benefits:

The discounted value of benefits.

Present value of costs: The discounted value of investment costs.

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#### **Abbreviations**

ABS Australian Bureau of Statistics

BS Strawberry

CRRDC Council of Research and Development Corporations

DAWR Department of Agriculture and Water Resources (Australian Government)

MIRR Modified Internal Rate of Return

NPBDN National Plant Biosecurity Diagnostic Network

OCS Office of Chief Scientist Queensland

PEQ Post Entry Quarantine

QLD Queensland NY Nursery

R&D Research and Development

RB Rubis

RD&E Research, Development and Extension

SIP Strategic Investment Plan

SOP Standard Operating Procedures

SPHD Subcommittee on Plant Health Diagnostics

TU Turf

USA United States of America

VSICA Victorian Strawberry Industry Certification Authority

\$m Million dollars